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Chief Company Introduction

Stock Code：6561

Nov. 3, 2026
https://www.chief.com.tw

CHAPTER 1

Company Profile

1. Chief Profile



Founded Jan. 19, 1991

Capital NT$779,583,700

Major Products
IDC Services
Cloud Services
Data Network Services
Exchange Services

Telecom Operational License
ISP、Internet 、LLC
VPN 、IPLC
Submarine Cable
Leasing License, etc.

World-class Carrier Neutral IDCs
LY/HD / LY2 ，Floor area of approximately 533,000 sqft

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2.1 Company Unique Positioning – Carrier Neutral



Platform+

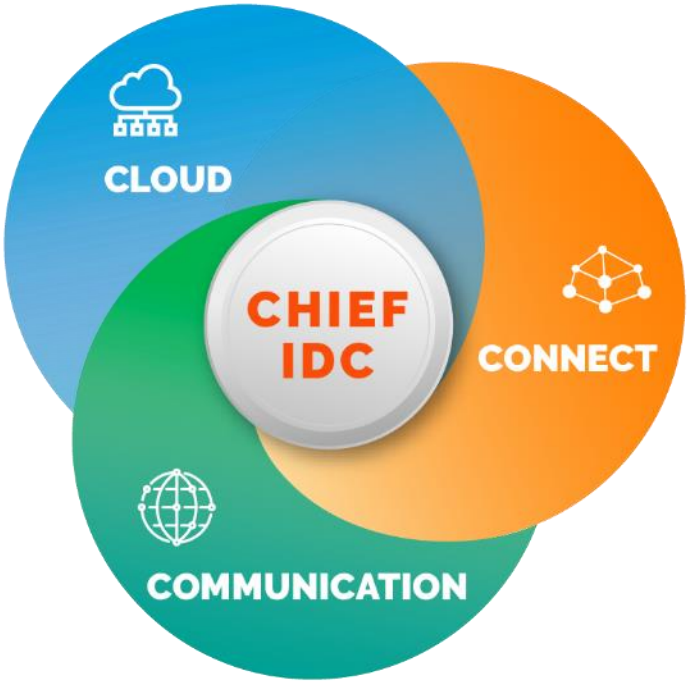
Connectivity+

Value +

Carrier Neutral IDC+

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2.2 IDC+(IDC Ecosystem)



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Chief IDCs attracting various domestic and international services to gather here.

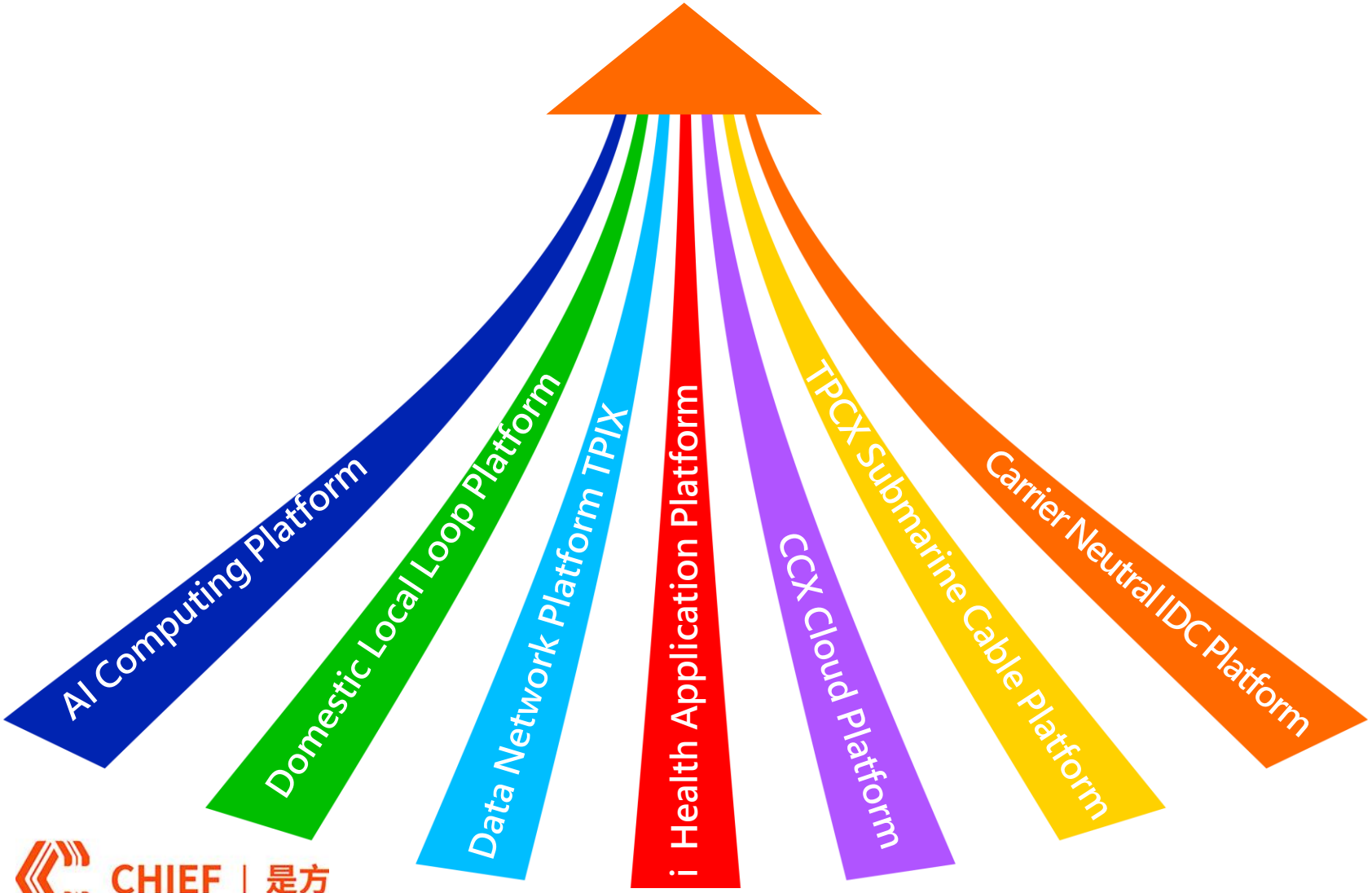


- **IDC and Connectivity are the core infrastructure of digital economy** such as AI computing, cloud and information. Data among IDCs will grow explosively. IDCs will become **the locomotive of the digital industry**.

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2.3 Platform+

(Specialization / Resource Sharing / Collaboration / Multi-winners)



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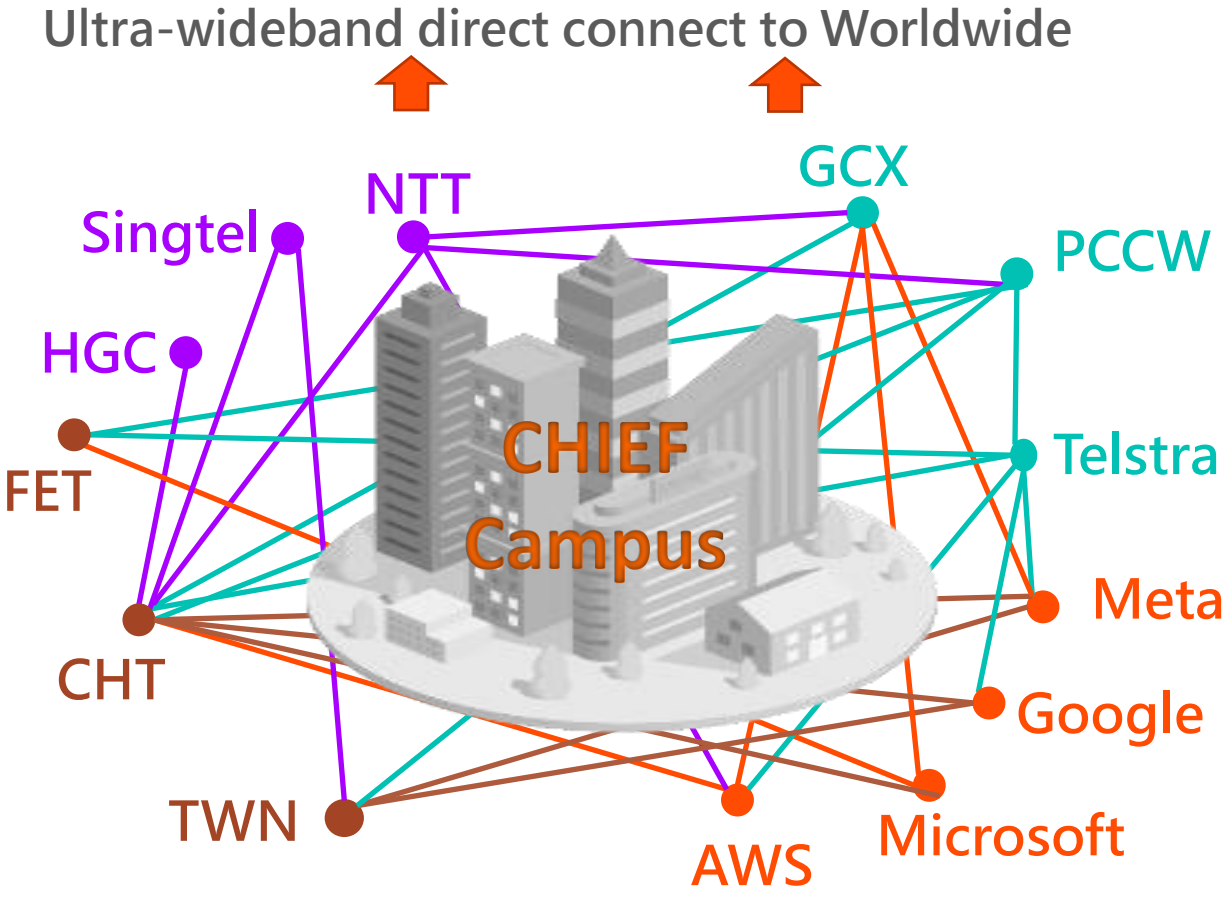
2.4 Connectivity+

Type I :
Int’ l Carriers

Type II :
Submarine Operators

Type III :
ICP / Cloud / AI &
Network Service provider

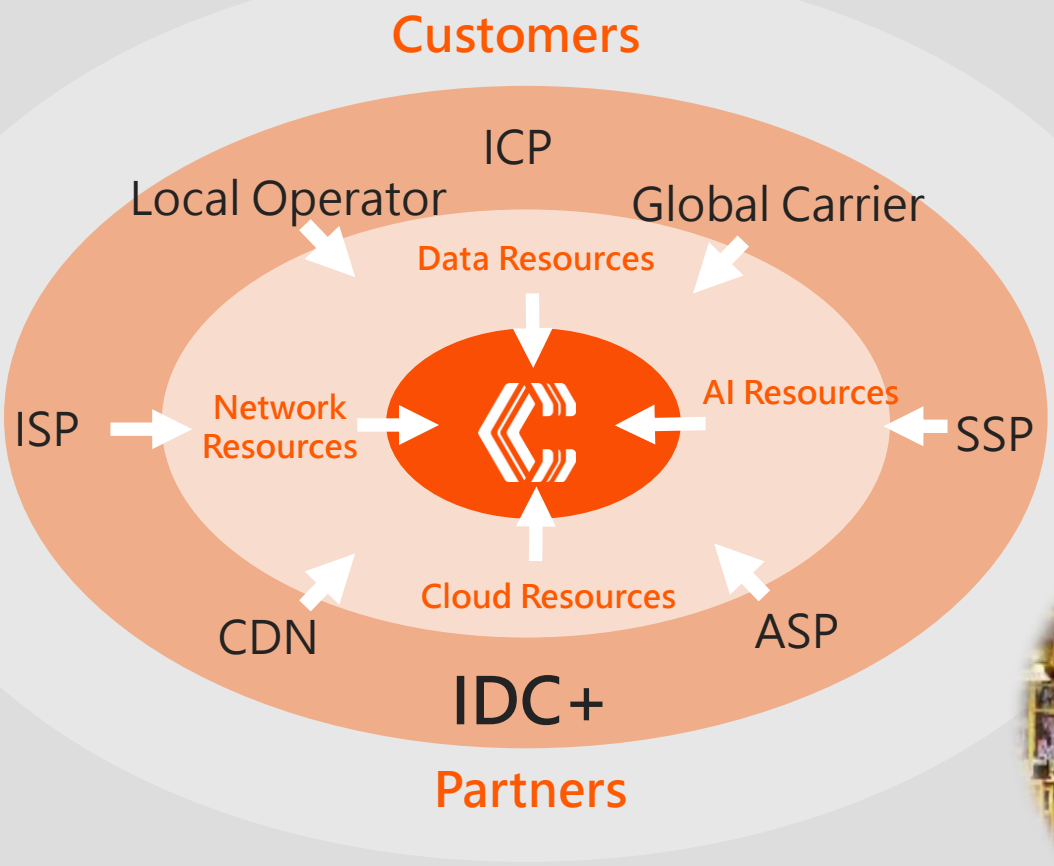
Type IV:
Domestic Carriers &ISP



Domestic and foreign companies are connected to IDCs with high-speed bandwidth.

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2.5 Value+ (Cluster Magnetic Attraction Effect)



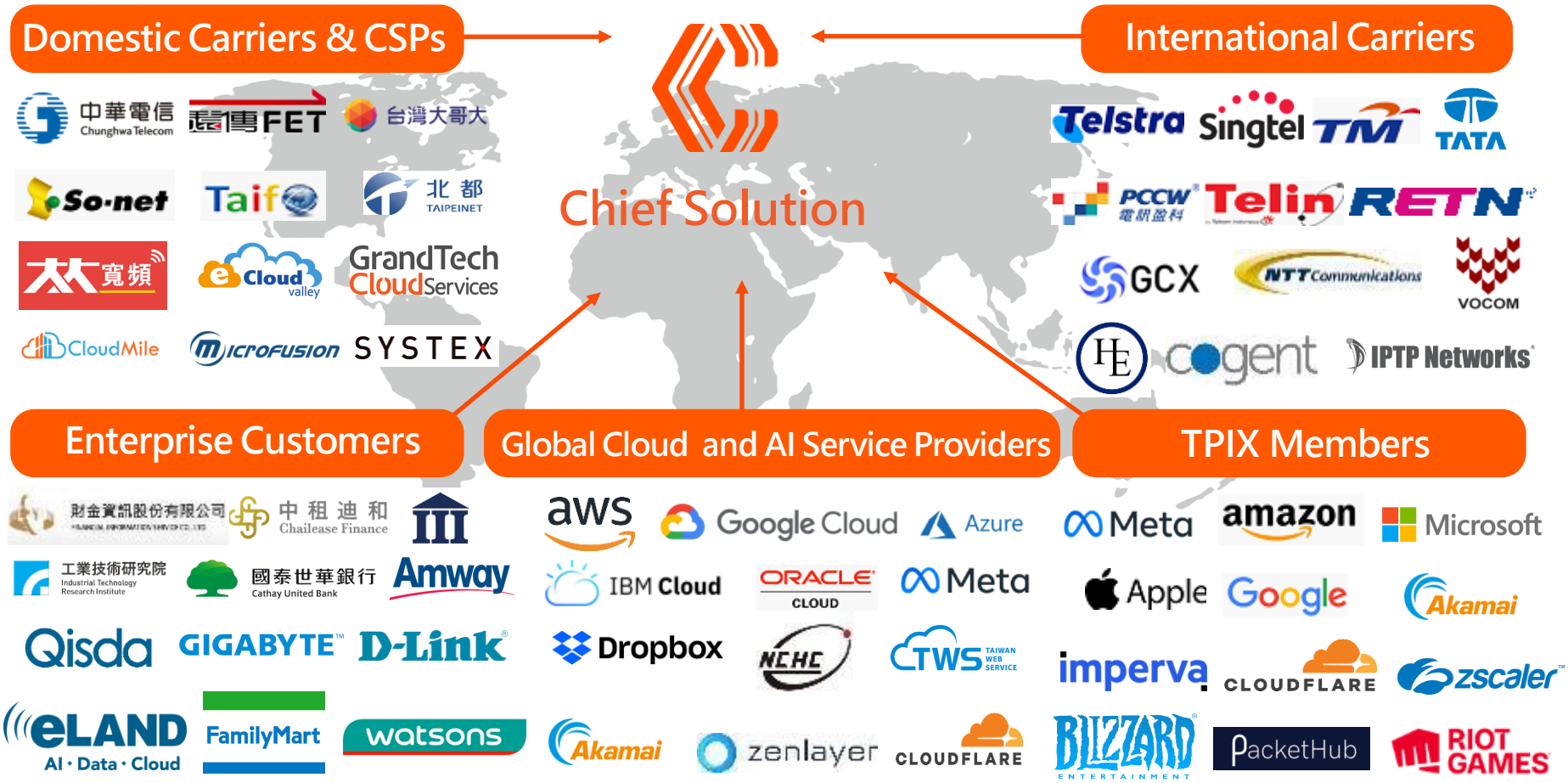
Ecosystem



Domestic and international carriers, submarine cable operators, content providers, cloud and AI service providers , via platform economy and membership economy to form customer cluster magnetic attraction effect (101).

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3. Major Customers



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4. Chief ESG Sustainable Development

- Environmental
  - Completed ISO 14064-1 greenhouse gas (GHG) inventory and verification for 2021–2025.
  - LY2 AI Data Center: green building design with liquid-cooled rack support to improve PUE.
  - Chief data centers are progressively adopting green (renewable) electricity and raising its share of total usage.
  - IDC facilities are certified to ISO 50001 Energy Management System, driving energy-saving and carbon-reduction goals.
  - In 2026, promoting habitat restoration to enhance biodiversity; investing in afforestation to build carbon sinks.



- Social
  - Supporting rural children’ s homes through donations, with cumulative donations exceeding NT$2.1 million.
  - Donated to the Digital Humanitarian Association to provide online medical consultations for the elderly via video.
  - Implementing human rights due diligence, with company-wide and supply chain risk assessment and remediation.
  - Ranked No. 1 for four consecutive years (2022–2025) in median non-managerial salary among TWSE/TPEx-listed communications & networking firms.
- Governance
  - Top tier (top 5%) in the TPEx Corporate Governance Evaluation for four consecutive years (2022–2025).
  - In 2025, received top-grade (Excellent) certification in the CCGA Corporate Governance System Assessment.
  - In 2024–2025, received CommonWealth’ s Corporate Citizen Award and Talent Sustainability Award.
  - In 2025, ranked 36th in CommonWealth Magazine’ s “Top 50 Benchmark Listed Companies”.

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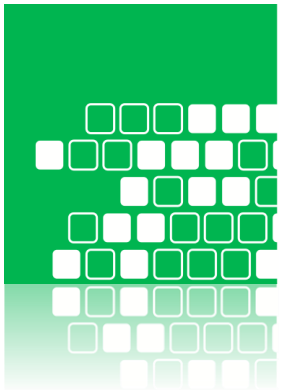
CHAPTER 2

Product Introduction

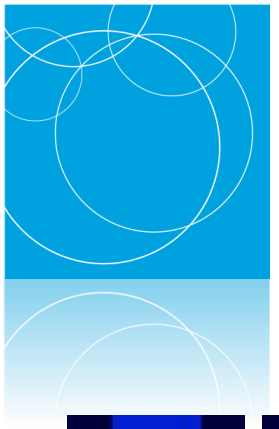
Product Introduction

Chief Company Introduction
https://youtu.be/1jLEDxzQmPs

IDC Service



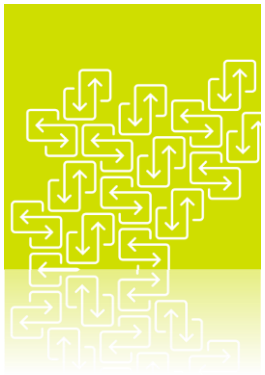
Data Service



Cloud Service



Exchange Center



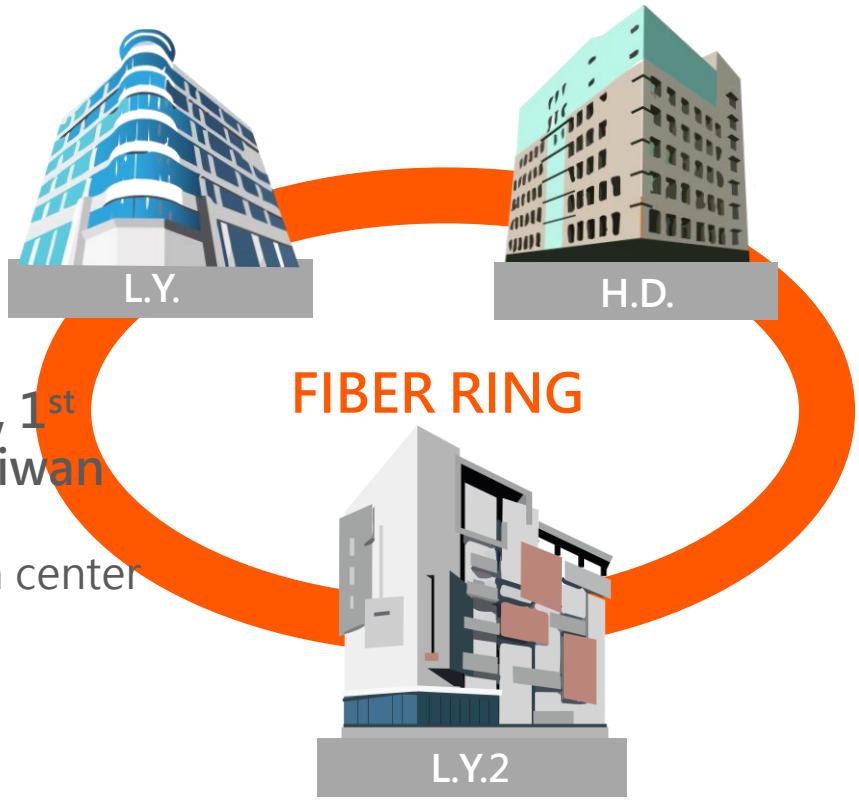


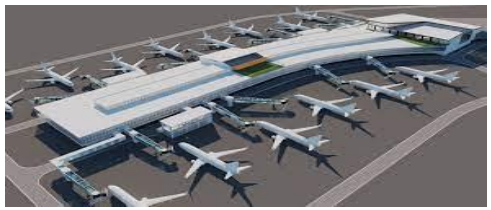
DCOS-4 & ISO Information Security Quadruple Certification Certification

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1.1 IDC Colocation Services – Carrier Neutral

- **World-class carrier neutral IDCs to provide high quality IDC services**
  - World-class IDC SLA
  - Customized design and deployment
  - 7X24hrs NOC
  - **ISO & DCOS certified**
- **Complete connection for domestic/international optical network , 1st choice for foreign customers to enter Taiwan**
  - Fiber ring among buildings
  - International submarine cable connection center
  - Richest resources for local loop access
- **Similar foreign IDC service providers:**
  - Equinix · Digital Realty · QTS · KINX · Coresite · Colt · Global Switch · Sify · ST Telemedia · GDC





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1.2 LY2 Intelligent Data Center



Opening in June 2024

5,000 ping floor area

10KW~150KW/cabinet
PUE between 1.1 and 1.5

Liquid cooling (DLC) and air cooling design
Airflow greater than 150 CFM/kW

Floor load 2,000 kg/m2

LRB seismic isolation design (seismic resistance level 7)

Green Building/Smart Building

- LY2 is not only a digital convergence hub, but also meets three high demands of AI servers: high power consumption, high heat dissipation, and high load capacity. It also offers three fast unique advantages: fast deployment, fast connection (TPIX & CCX), and fast service. In particular, the recently launched AI turnkey water-cooled (air-cooled) data center service allows enterprises to quickly deploy AI.

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1.3 Huwei AI Data Center



Huwei AI Data Center (CTSP Huwei Campus)

Commercial operation: H2 2028

- 4 above-ground floors
- Over 6,500 ping floor area

- 16 MW power capacity
- PUE ≤ 1.4

- Floor load 2,000 kg/m^2
- Seismic rating: Level 7

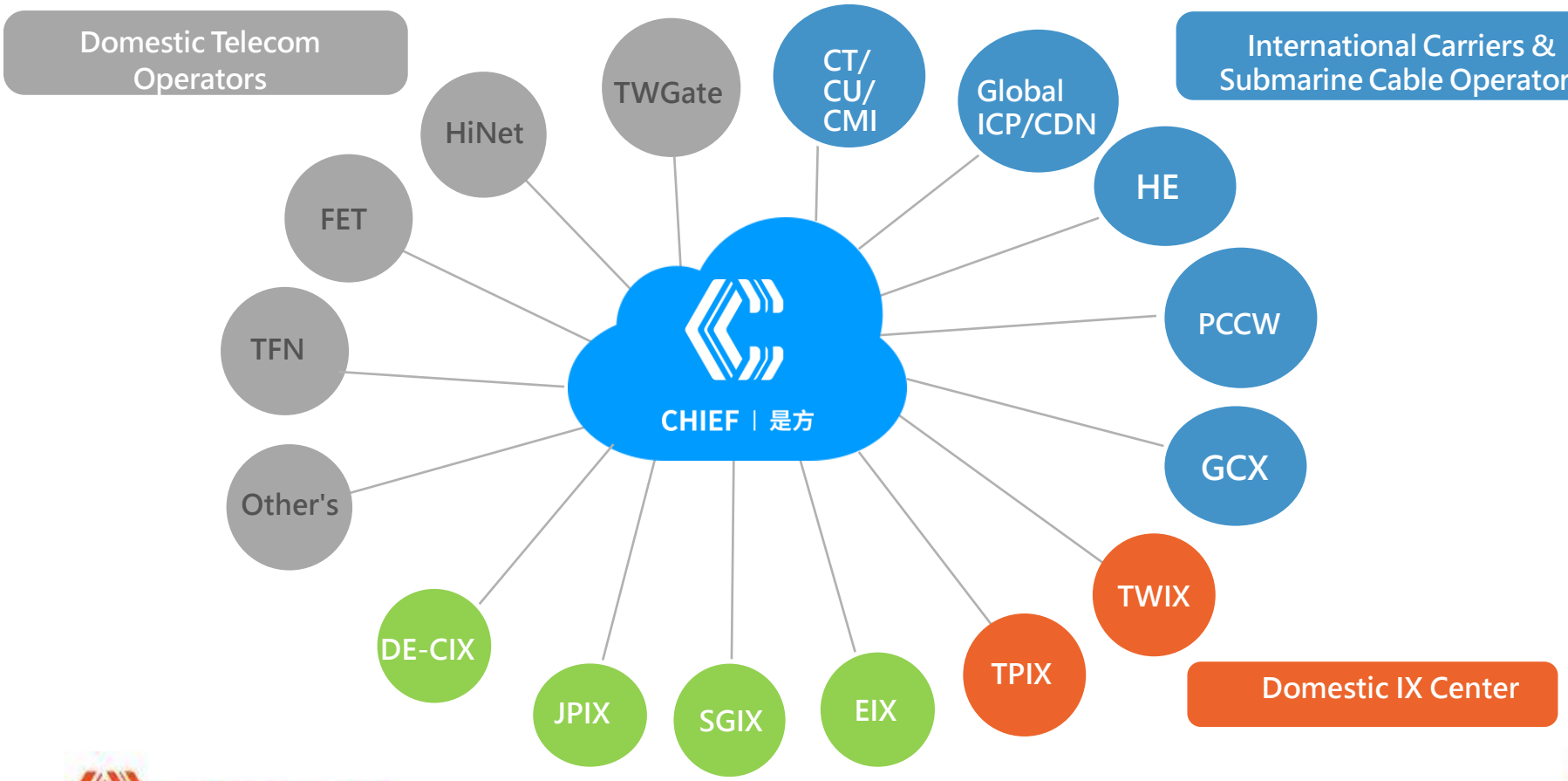
Green / Intelligent Building

- Market Response: Demand is strong; customer leasing LOIs have exceeded 50% (covering international cloud service providers, large manufacturers and financial institutions).
- Strategic Benefits: Combined with Chief’ s “Triple Fiber Network Connectivity (TFNC)”, seamlessly connecting international submarine cables and cloud resources to deliver one-stop AI computing and geo-redundant backup services to enterprises in central and southern Taiwan.

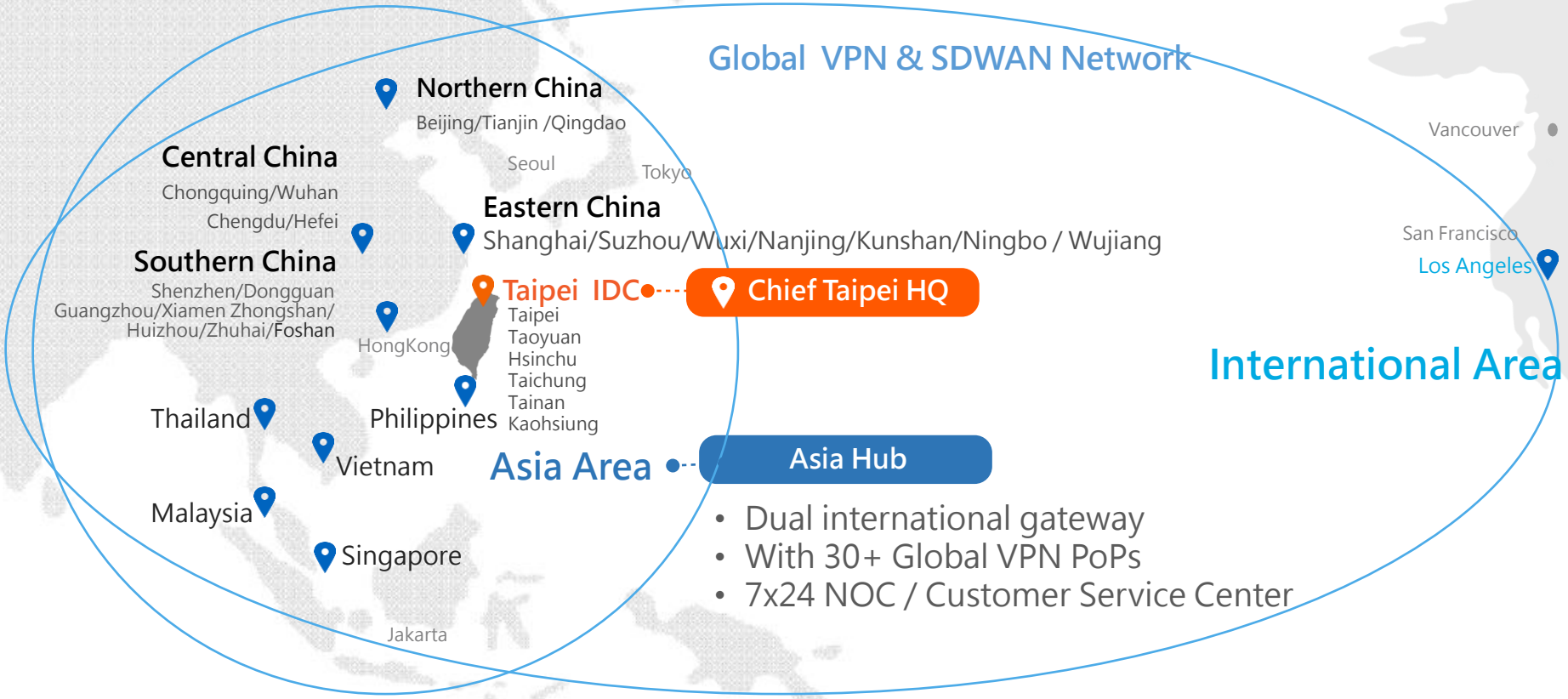
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2.1 Data Service _ Global Internet Services

- An important internet service hub in Taiwan
- Google VPP gold certification for direct peering



2.2 Data Service - Global IPLC & VPN & SD-WAN Solutions



With forward-looking network deployment and complete enterprise solutions to expand global network services.

2.3 Cooperate with Global Partners to Expand International Network



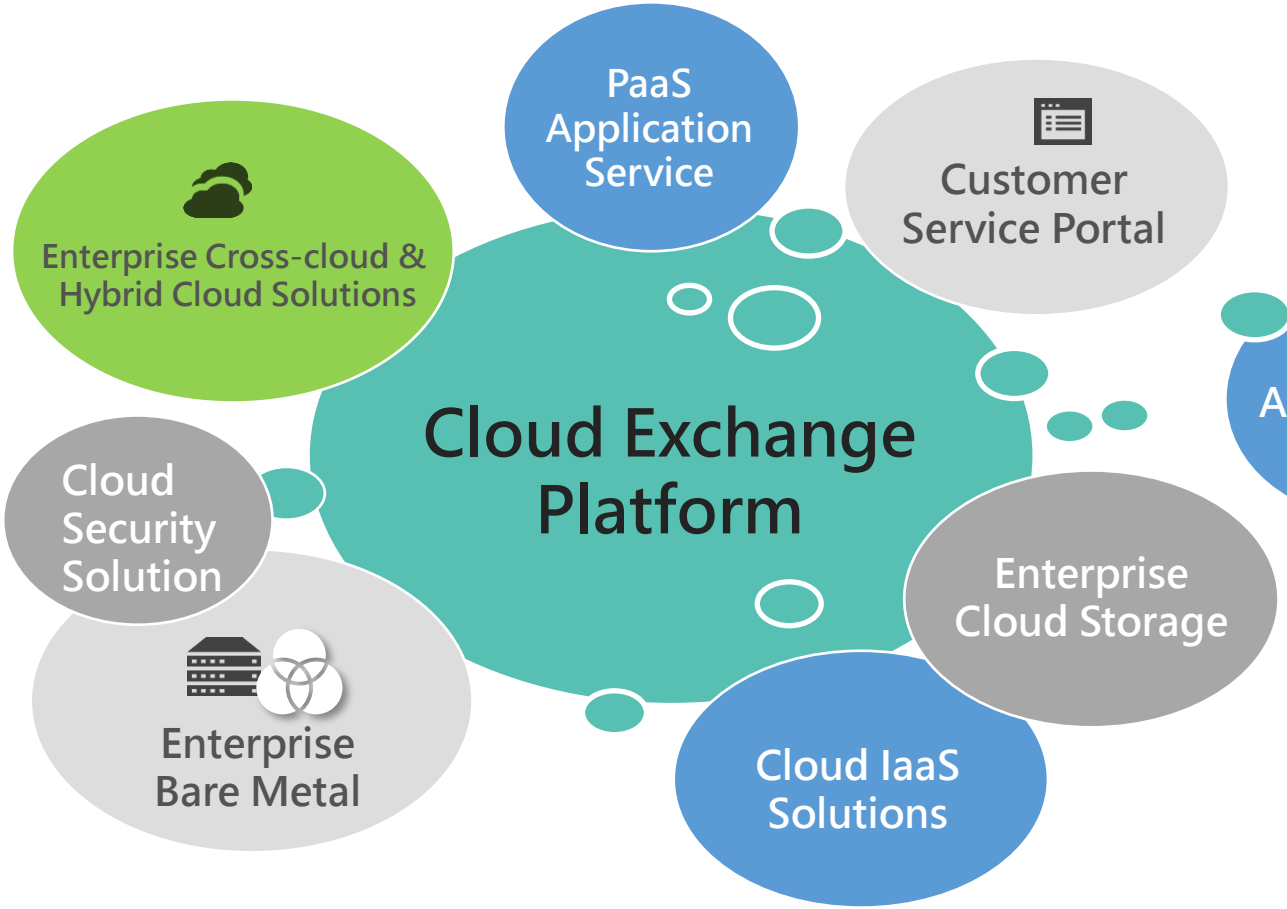
1st

- The 1st carrier neutral IDC in Taiwan
- The 1st IXP (TPIX) in Taiwan
- The Major cloud exchange gateway in Taiwan
- The major submarine cable gateway in Taiwan

10+	40+	60+	1200G+
Submarine Cable Connected	Countries Served	Global Cities PoPs	Domestic & International Bandwidth Capacity

IDC alliance
Like the major airline alliances:
Sky Team、Star Alliance

3.1 Cloud Service _Comprehensive Solution



CHIEF APP CLOUD

Industrial Applications

- Enterprise Business
- Big Data、EC
- IoT Applications
- VR/AR Applications
- Digital Content, Multi-Media

- All cloud data is stored domestically, ensuring compliance with security and audit requirements (data localization principle).
- Certified with ISO27017/27018 for cloud security and public cloud personal data protection.
- BMC global service coverage spans over 40 countries and 60 cities.

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3.2 SaaS Application – Chief i Health

Integrate Health Wearable and Measurement Devises, Combine with AI Avatars for Personalized Diet and Exercise Suggestions, Connect Family Care Functions to Share and Track Health Information.

Easy to control health status







Convenient collection of health data





Health Big Data Interactive Platform

Case Management Platform

To C / B & G & H

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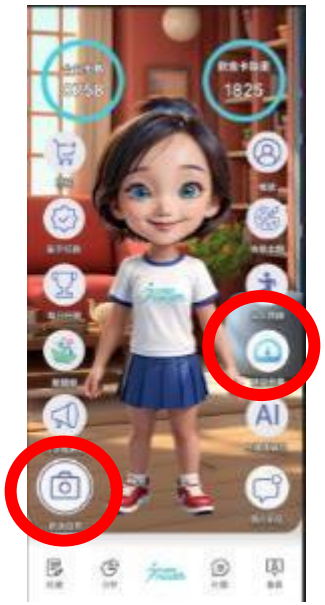
3.2 SaaS Application – iHealth App

Dual AI Engines: Smart Logging + FACE AI Contactless Vitals

AI Photo Recognition & Logging

Food, blood pressure, blood glucose, blood oxygen, body weight





15 seconds to complete a measurement

Using rPPG (remote photoplethysmography), the camera scans facial microvascular blood flow to rapidly estimate heart rate, respiratory rate, HRV, stress index and fatigue level.

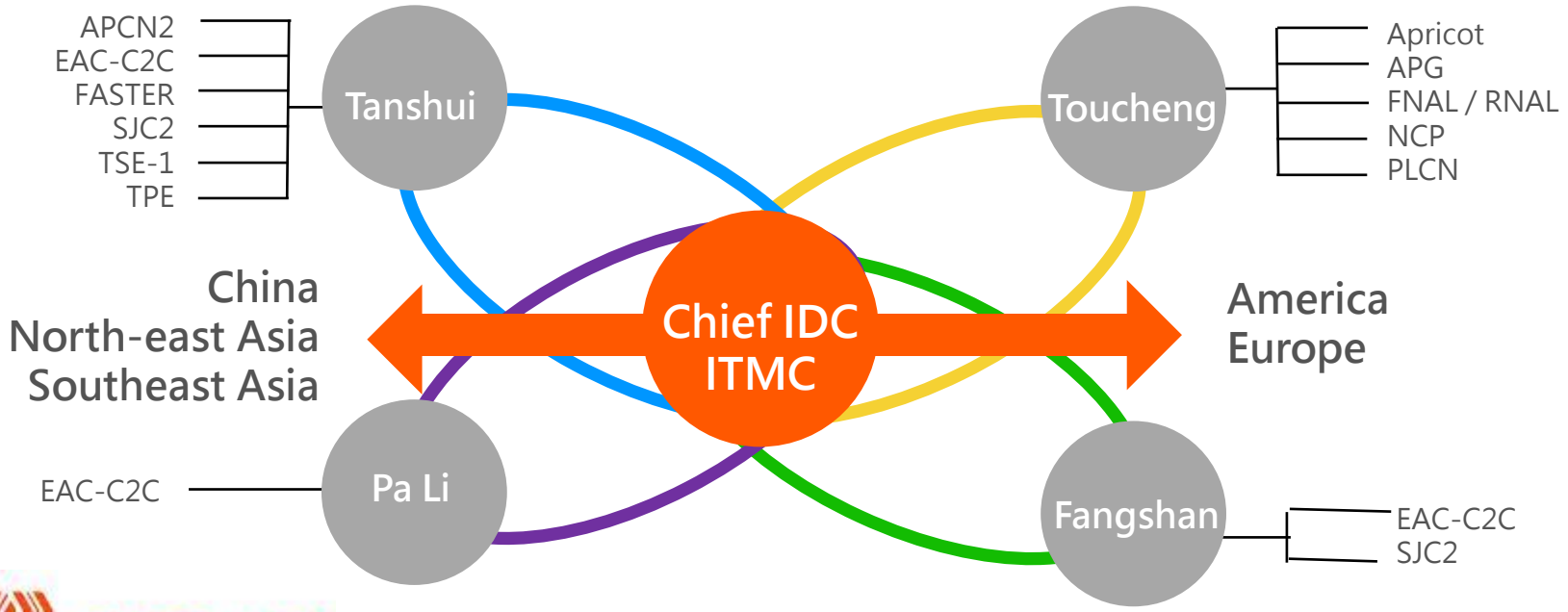




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4.1 Taipei Cable Exchange Center (TPCX)

- The only IDC tele-center in Taiwan to consolidate private cables (NCC licensed Telstra, GCX, Reach, Dalight) and consortium cables are connected in Chief IDC site. Fixed network operators in Taiwan all set up PoPs in Chief IDC site for submarine cable interconnection to provide high-quality international network services at a cost-effective price.
- Chief was awarded the application permit by NCC/MODA in May 2024 for providing submarine cable leasing service.



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4.1 TPCX Submarine Cable Hub

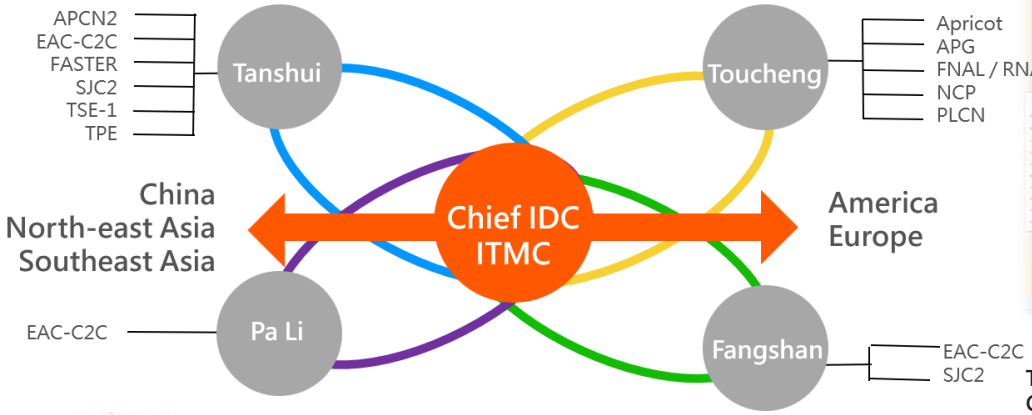
Partnering with Google Cloud CSI (Cross-Site Interconnect) technology, integrating Google's multi-route international submarine cable resource pool to deliver 99.95% highly available, diverse submarine cable connectivity between Taiwan and data centers in Tokyo, Singapore, ... etc.

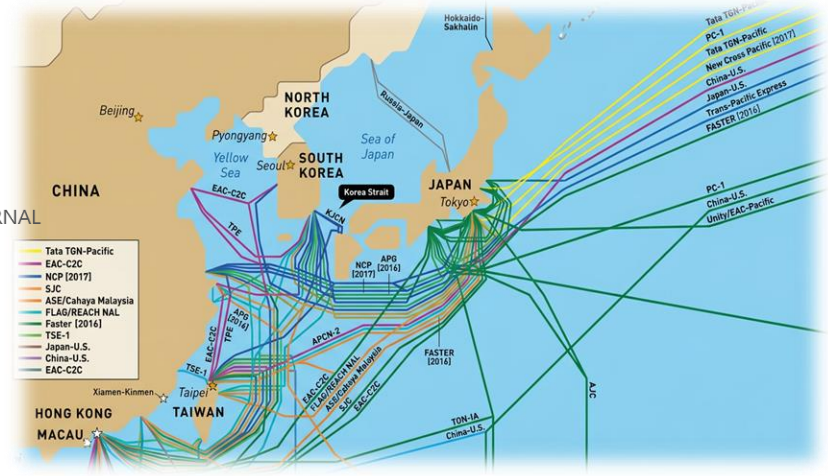
- TPCX International Submarine Cable Interconnection Center: Designated by Taiwan's major fixed-network operators; service nodes are located in Chief data centers to interconnect with international submarine cable operators (Ex: Telstra GCX zenlayer etc.)
- Taiwan's first data center to aggregate both public and private submarine cables: enabling rapid delivery of submarine cable switching and backup services

99.95%
SLA
Service Availability
Guarantee

Asia's First
Google Cloud CSI
Submarine Cable
Service Provider

1200G+
Chief Asia
Submarine Cable
Backbone Resources





Target Customers: Global Enterprises | Financial & Securities | Retail & E-commerce | Government Agencies

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4.2 Taipei Internet Exchange Center (TPIX)

TPIX with 297 members； ranked #35 worldwide International Internet Hub (Oct, 2026 by HE IX Report)

International & domestic content provider

Social Network F	Search Engine G	CDN Operator AKI
E-commerce A	Multimedia N	Cloud Operator M

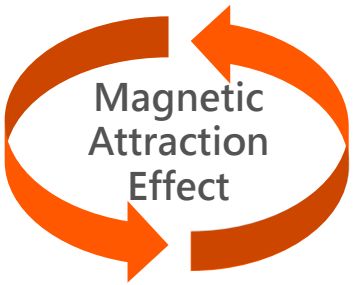
IPv4・v6 Supported

100G Connection

>260 Member

500G+ Traffic

www.tpix.net.tw



TPIX

Achieve

- Shortest latency
- Fastest speed
- Lowest cost

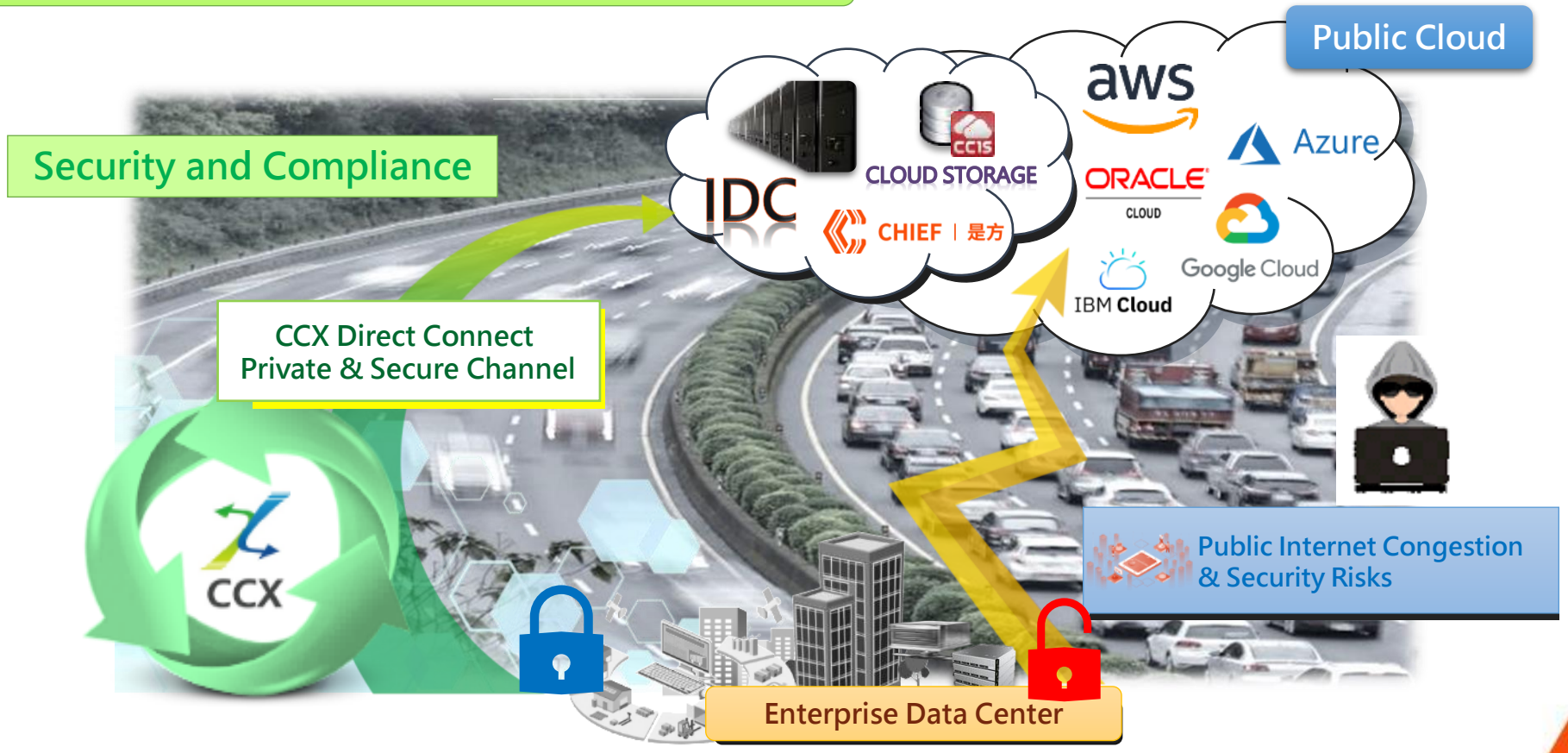
Content demand side

- Domestic ISP
- Fixed network operators
- Cable operators
- Other IX...
- International ISP
- Mobile operators

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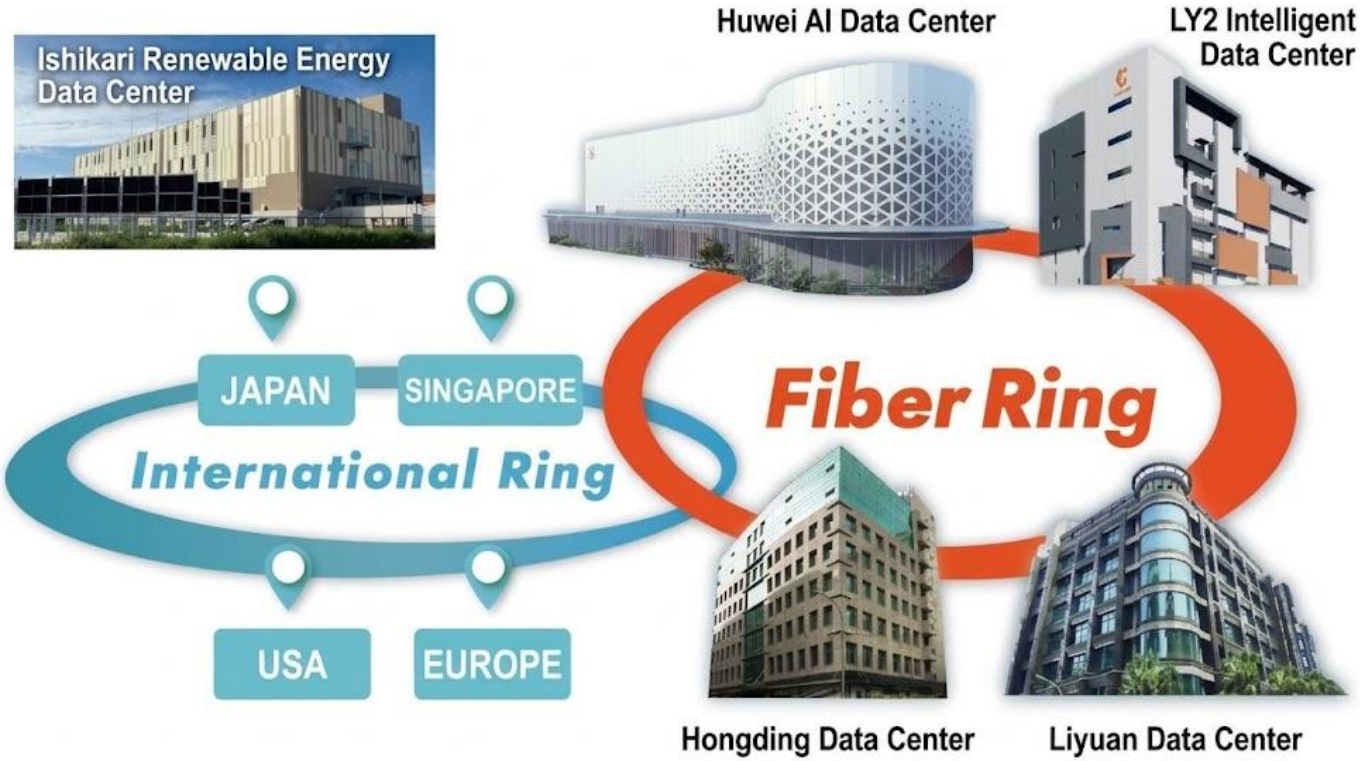
4.3 Chief Cloud eXchange (CCX)

Public Cloud | Hybrid Cloud | Private Cloud



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5. Delivering Enterprise Application Services via the Chief Ecosystem and Triple Fiber Network Connectivity (TFNC)



Private network direct connect: high-speed, compliant, secure

Triple Fiber Network Connectivity (TFNC): Boundaryless service with seamless connectivity

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6. Chief TPIX & CCX: Hubs for Everyday Applications



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CHAPTER 3

Recent Years Finance Performance

- Revenue & Gross Margin
- Net Margin & EPS
- EBITDA and EBITDA Margin
- Percentage of Dividends
- Product Service Revenue Percentage

1. Revenue & Gross Margin

Unit: NT$K

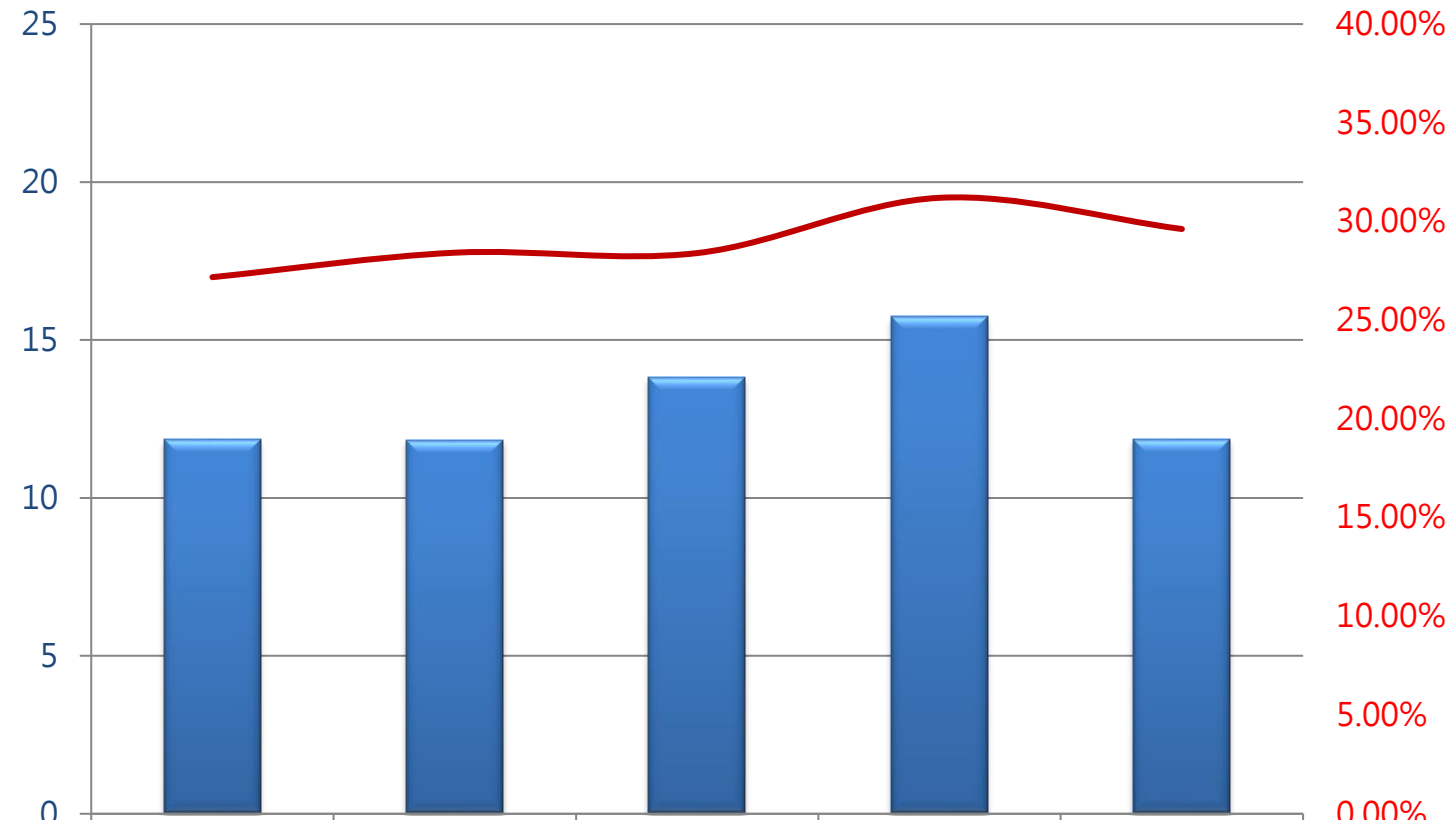


	2022	2023	2024	2025	2026-Q3
Revenue	3,080,306	3,242,698	3,793,013	3,943,666	3,103,041
Net Profit after Tax	837,253	921,594	1,077,352	1,230,425	919,233
Gross Margin	47.7%	48.9%	47.4%	52.6%	49.6%

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2. Net Margin & EPS

Unit: NT$



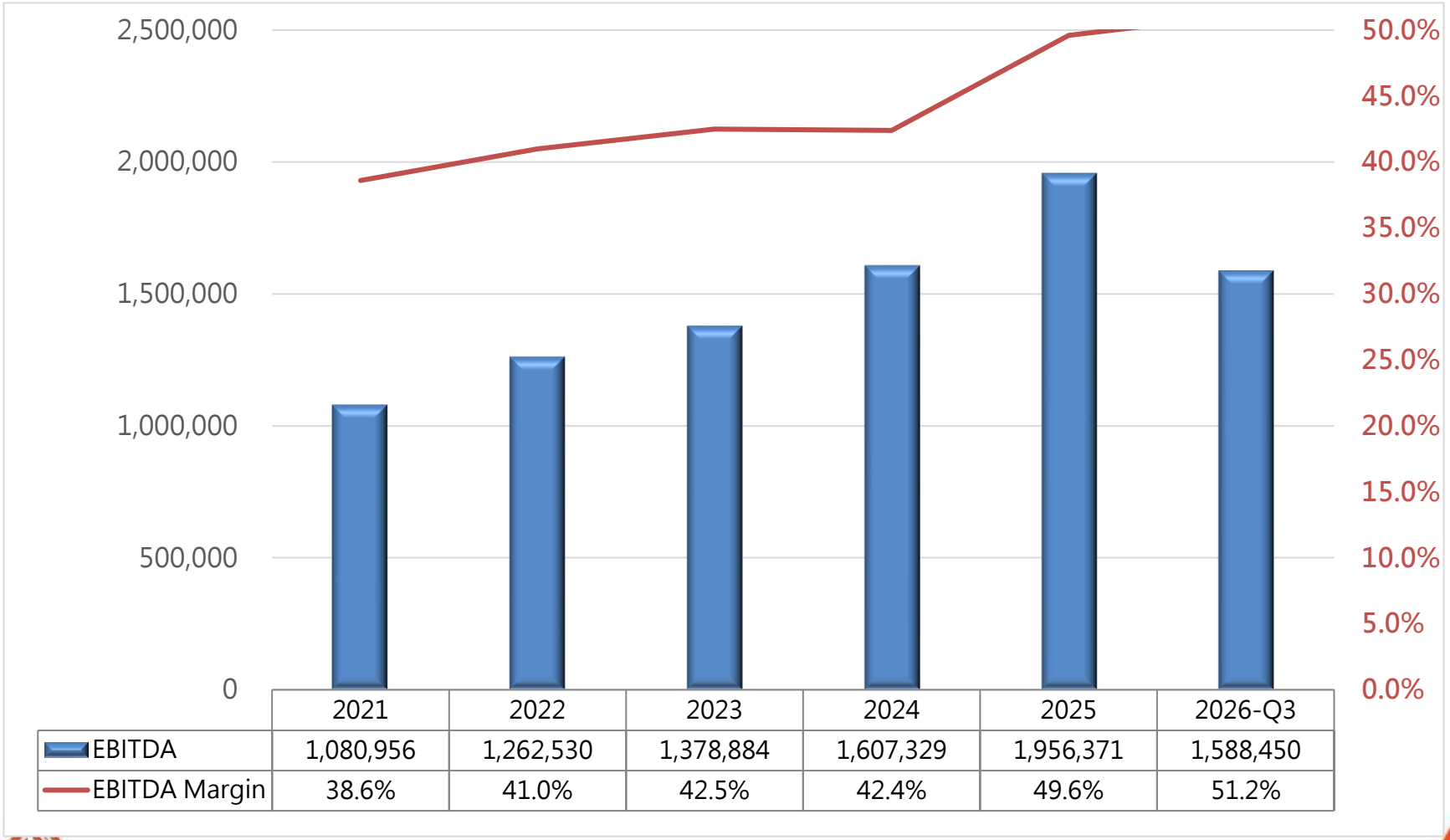
	2022 Note 1	2023	2024	2025	2026-Q3
EPS	11.85	11.84	13.82	15.75	11.87
Net Margin	27.18%	28.42%	28.40%	31.20%	29.62%

Note 1: 2022 dividends include 9 dollars cash dividends plus one dollar stock dividend (total 10 dollars)

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3. EBITDA and EBITDA Margin

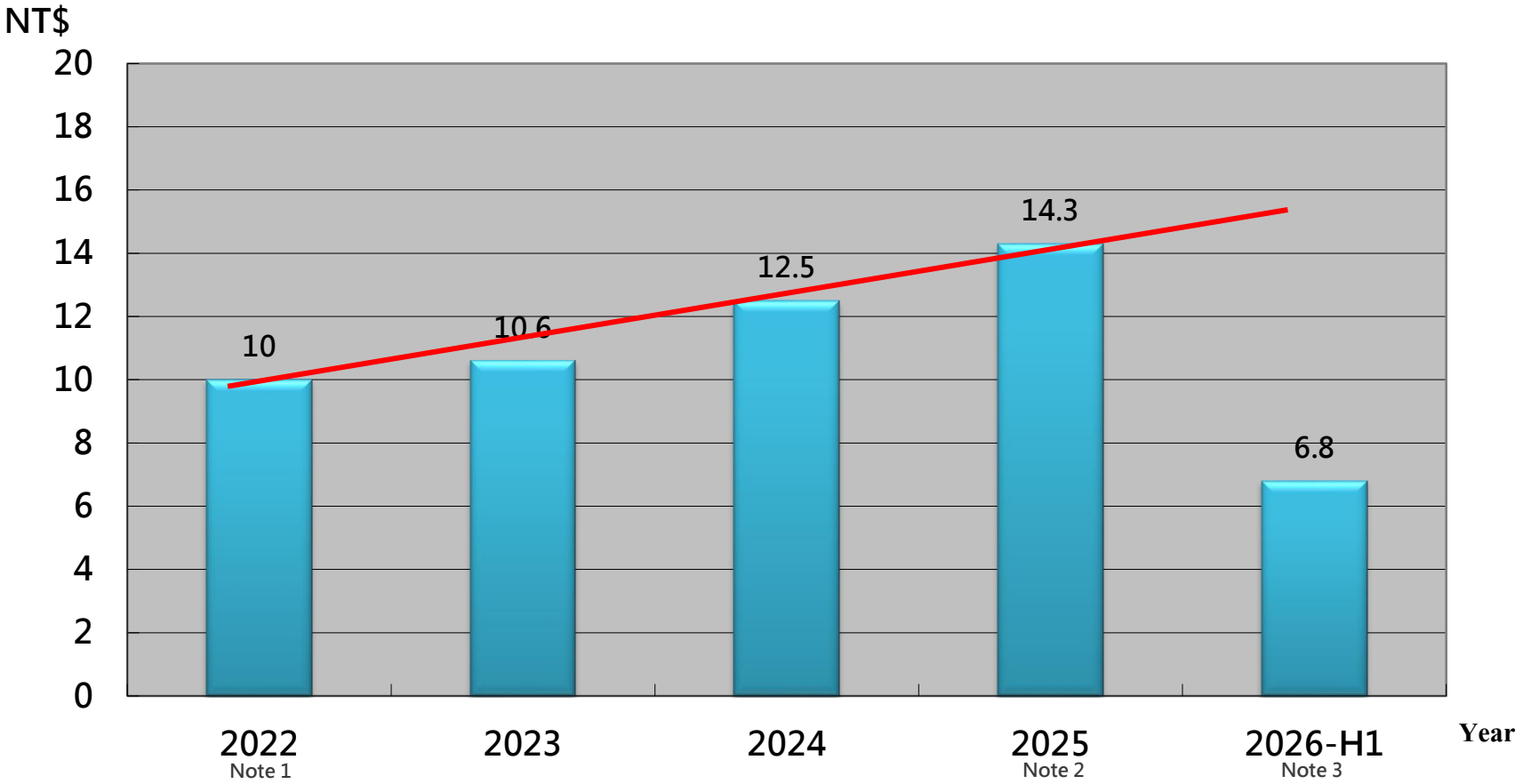
Unit: NT$K



	2021	2022	2023	2024	2025	2026-Q3
EBITDA	1,080,956	1,262,530	1,378,884	1,607,329	1,956,371	1,588,450
EBITDA Margin	38.6%	41.0%	42.5%	42.4%	49.6%	51.2%

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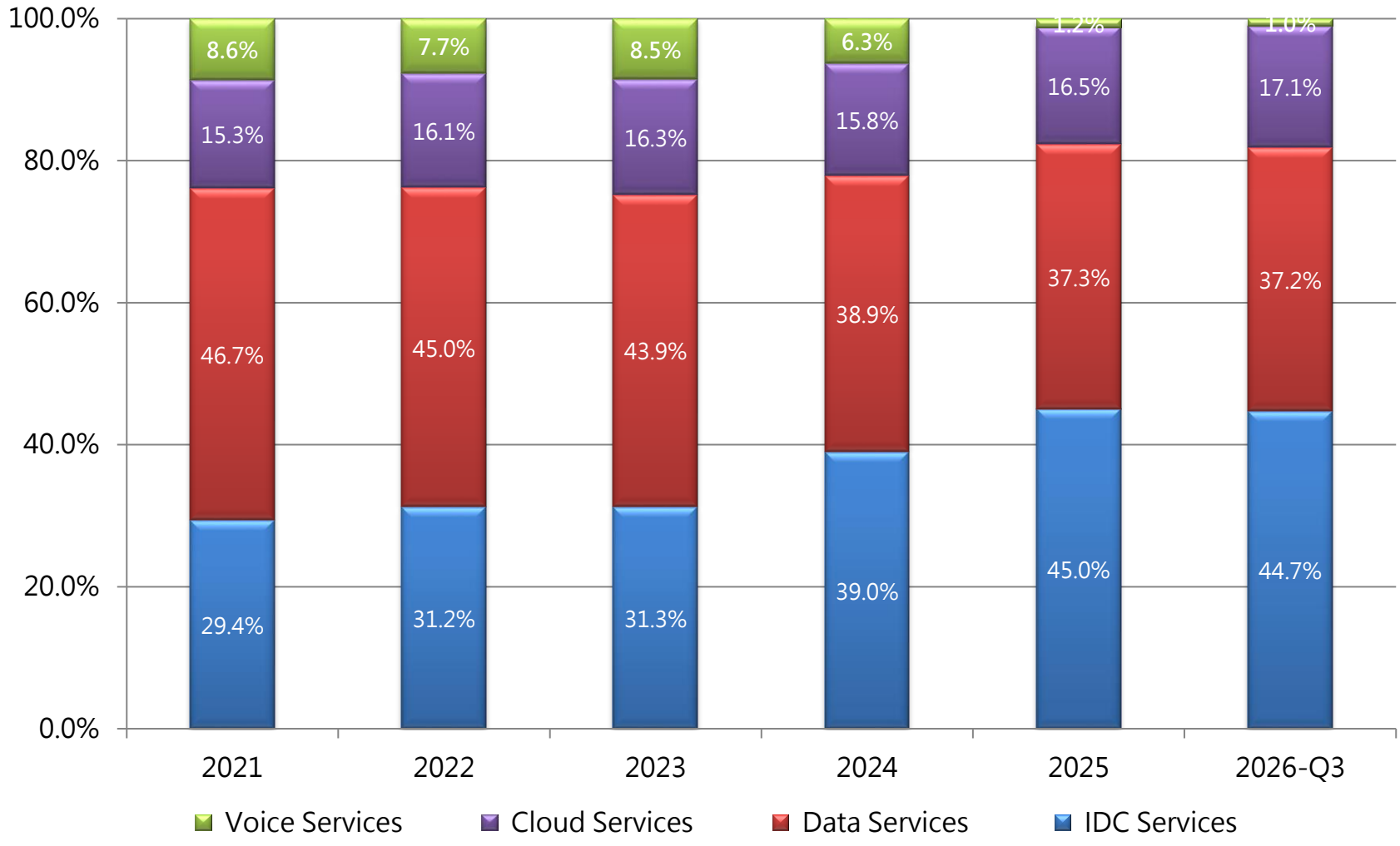
4. Percentage of Dividends



Note 1: 2022 dividends include 9 dollars cash dividends plus one dollar stock dividend (total 10 dollars)
Note 2: 2025 1st half cash dividend 6.6 dollars; 2nd half 7.699875469 dollars due to treasury stock purchases to impact number of outstanding shares, with cash dividend 14.3 dollars per share for the year.
Note 3: 2026 1st half cash dividend 6.8 dollars.

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5. Product Revenue Percentage



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CHAPTER 5

Future Operational Focus

1. Business Development Focus

Chief Campus

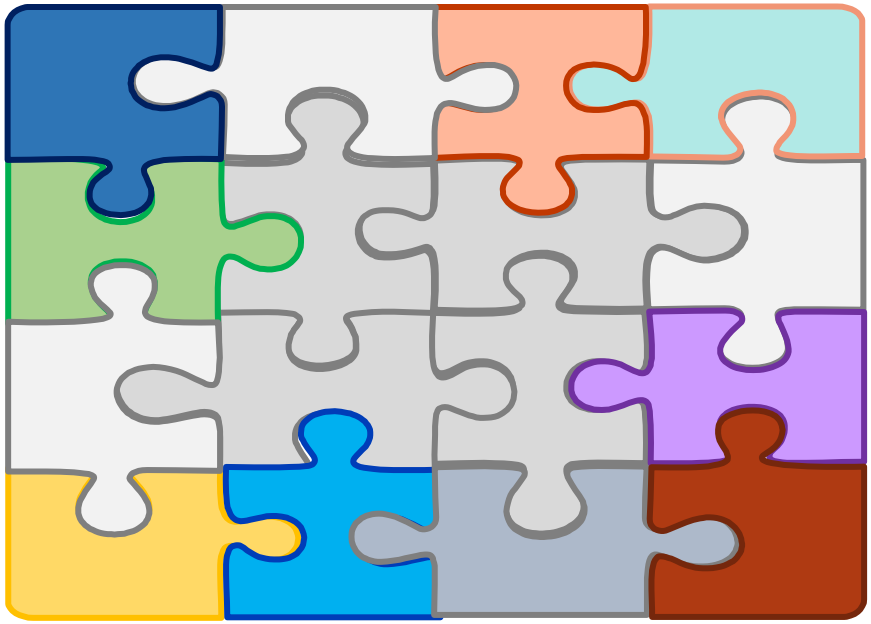
International Ring
Taiwan Island-wide Fiber Ring
Taipei Fiber Ring

Smart Health Service

LY2 AIDC (2024)
CTSP AIDC (2028)

Domestic and International Symbolic Leading Customers

East Asia Alliance



Expand CCX and Cloud Partners

Enrich Network and Telecom Resources

Expand TPIX

SD-WAN & Cloud Security

AI computing power and application

Cloud Service Hub (CCX)

A comprehensive AI, cloud, and data company providing integrated land/network/cloud services.

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2. Data Center Maximizes Magnetic Effect and Leads to Continued Growth

- Leverage IDC clustering magnetic effect, focus on cloud, AI computing and cybersecurity application services to expand business growth.
- Based on Triple Fiber Network Connectivity (TFNC) to provide zero kilometer distance data service to corporation .



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Chief IDC Campus



Taipei Internet eXchange

Taiwan Largest IX (TPIX)

Chief Cloud eXchange

Taiwan Main Public Cloud eXchange Hub

Public Cloud

AI Computing

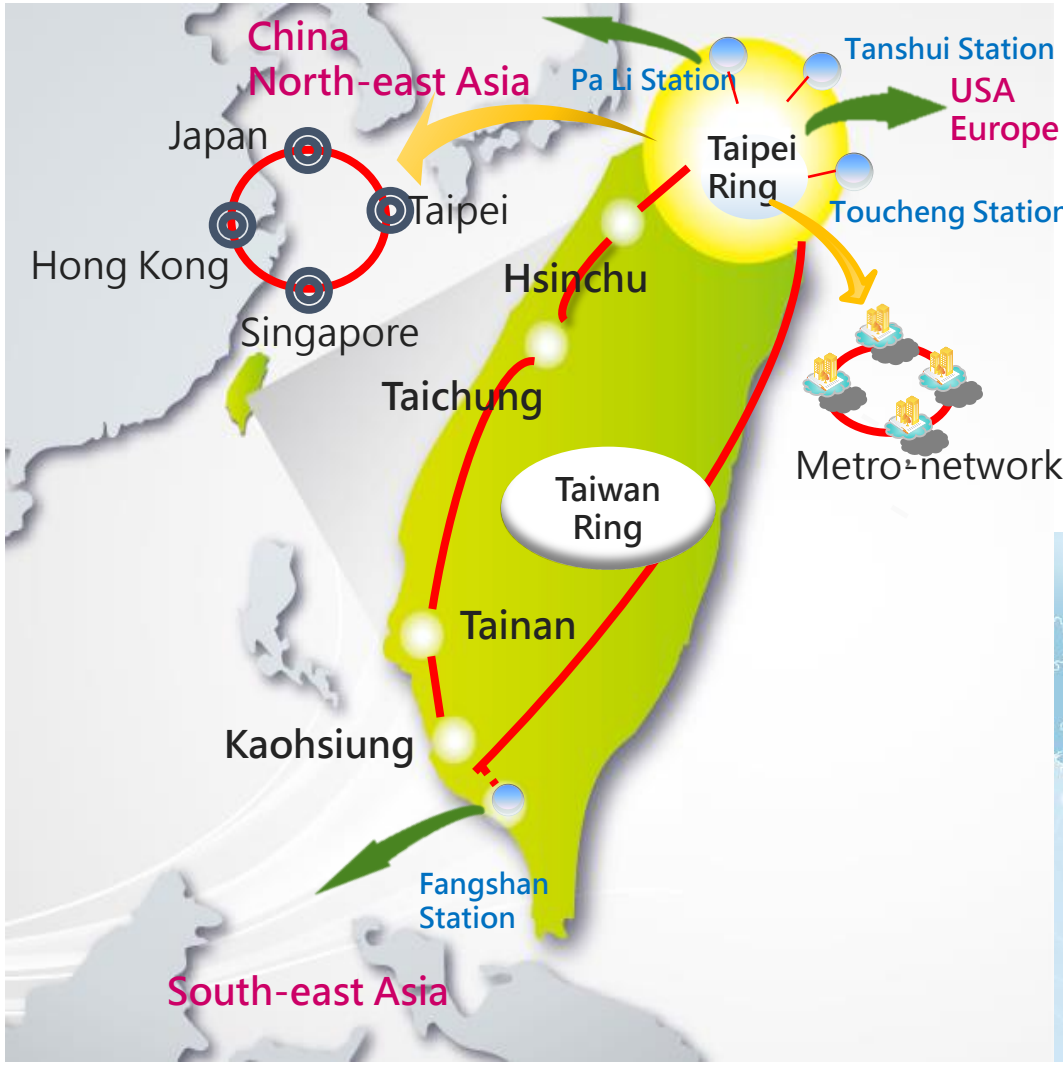
Finance/Insurance

OTT & CDN

E-Commerce

- **Located in the center of East Asia to attract international businesses.**

3. TFNC (Triple Fiber Network Connectivity)



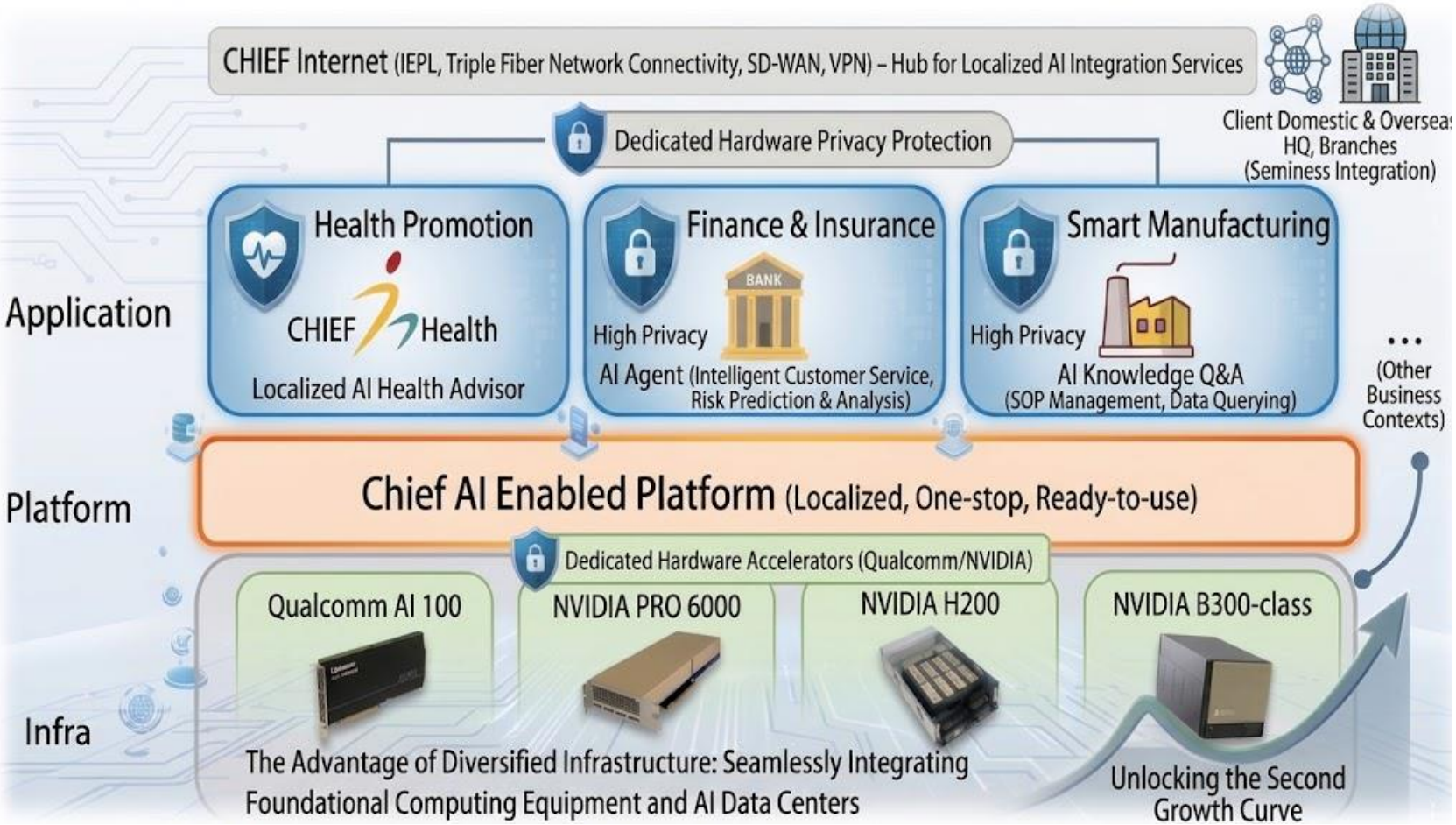
Complete Domestic and International Fiber Optic Network

- **Taipei Ring** : fiber network connect to Chief IDCs
- **Taiwan Ring** : fiber network connect to Six major cities
- **International Ring** : High bandwidth connect to USA, Europe, East Asia and China



The TFNC network breaks the distance limitations at home and abroad, focusing on data, AI and cloud application services.

4. Chief AI Enabled Platform



Chief Telecom integrates the strengths of its private network and data centers and partners with leading hardware and software vendors. From AI Agent runtime environments and inference computing power to dedicated AI compute nodes, delivering three major services: AI Agent VM, AI Token, and AI Node, meeting the needs of localized, high-privacy AIDC integrated applications, **and actively creating a second growth curve.**

5. AI Five-Layer Cake Theory VS Chief Services

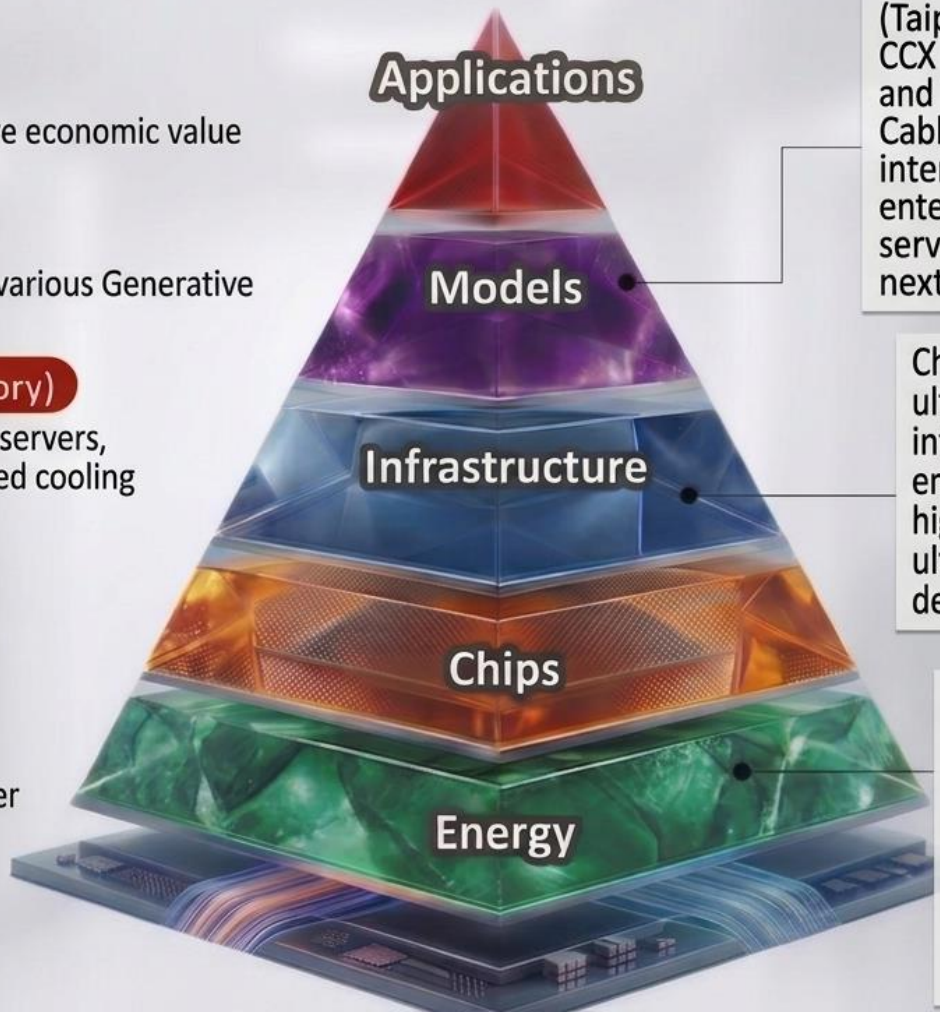
Layer 5: Applications
Diverse AI application tools that drive economic value and productivity.

Layer 4: Models
Large Language Models (LLMs) and various Generative AI algorithms.

Layer 3: Infrastructure (AI Factory)
Data centers assembled from chips, servers, high-speed networking, and advanced cooling technologies.

Layer 2: Chips
AI processors spearheaded by GPUs (Graphics Processing Units).

Layer 1: Energy
AI computing requires massive power supplies and heavy electrical power infrastructure.



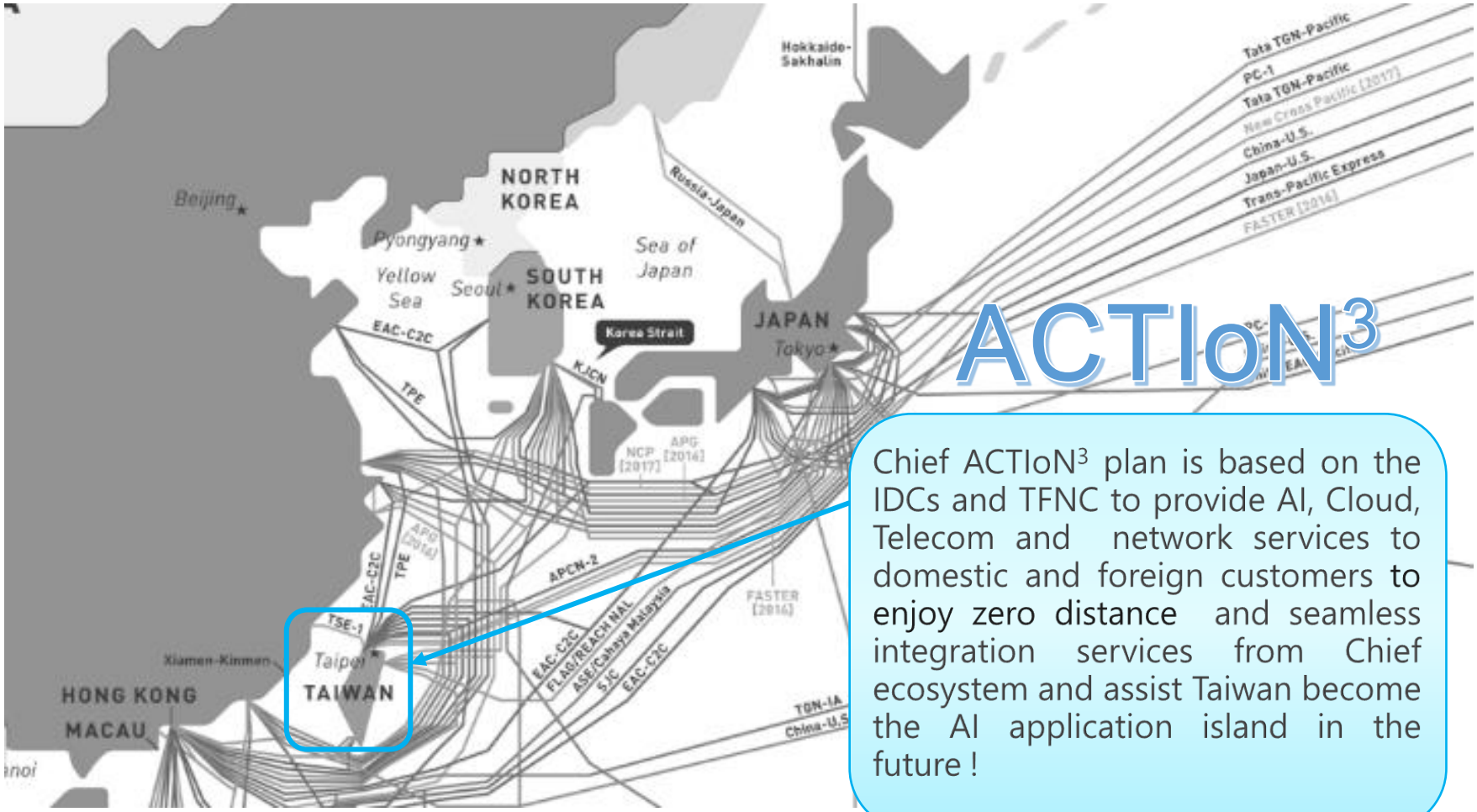
Chief Telecom operates TPIX (Taipei Internet Exchange), CCX (Chief Cloud eXchange), and TPCX (Taipei Submarine Cable eXchange), high-speed interconnecting consumers, enterprises, application services to unlock next-generation AI value.

Chief Telecom operates ultra-high-speed interconnected AI Data Centers, empowering the deployment of high-efficiency, ultra-low-latency AI development platforms.

Chief Telecom is committed to upgrading power infrastructure and providing state-of-the-art liquid cooling environments within its data centers to optimize Power Usage Effectiveness (PUE) and energy conversion efficiency.

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6. East Asia Digital Convergence and Cloud、AI Computing Application Center



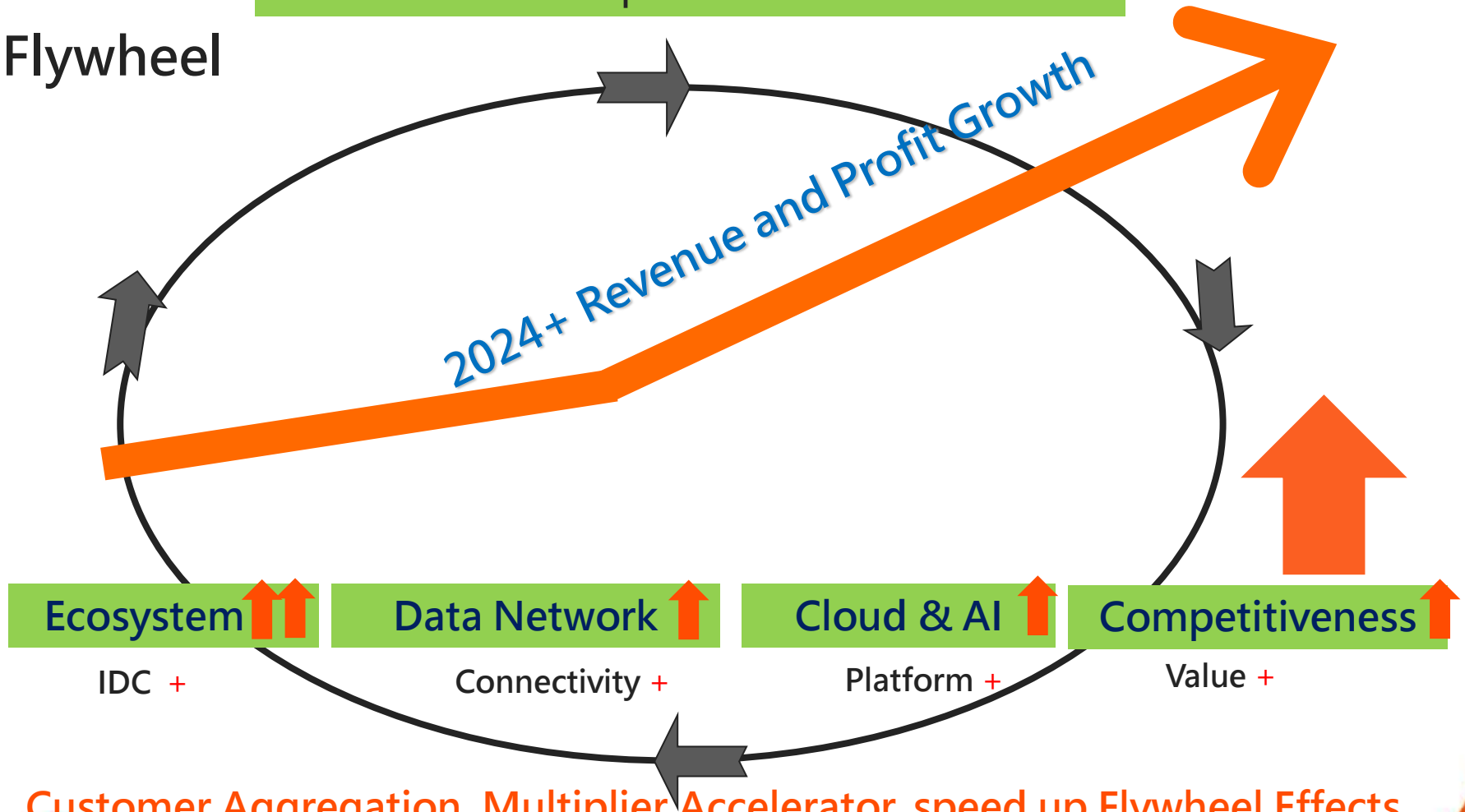
Chief ACTIoN^3 plan is based on the IDCs and TFNC to provide AI, Cloud, Telecom and network services to domestic and foreign customers to enjoy zero distance and seamless integration services from Chief ecosystem and assist Taiwan become the AI application island in the future !

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Over 50% of the world's top ten companies by market capitalization are clients of Chief !

7. Chief Enable AI Ecosystem

2024 LY2 AIDC Commercial Launch
2028 Huwei AIDC Expected Commercial Launch



Customer Aggregation, Multiplier Accelerator, speed up Flywheel Effects

CHIEF | 是方

CHIEF | 是方

Cloud | Connect | Communication

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